



# **Institutional Identity and the Army and Marine Corps' Embrace of Counterinsurgency Doctrine during the Iraq War**

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# The Counterinsurgency Renaissance

## A True Revolution?

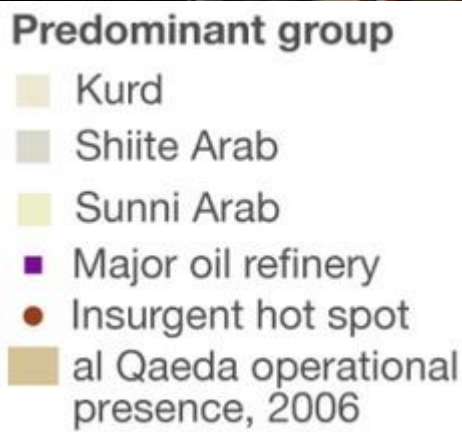


**Gen. David H. Petraeus,  
USA**



**Gen. James N. Mattis,  
USMC**









Tal Afar Castle



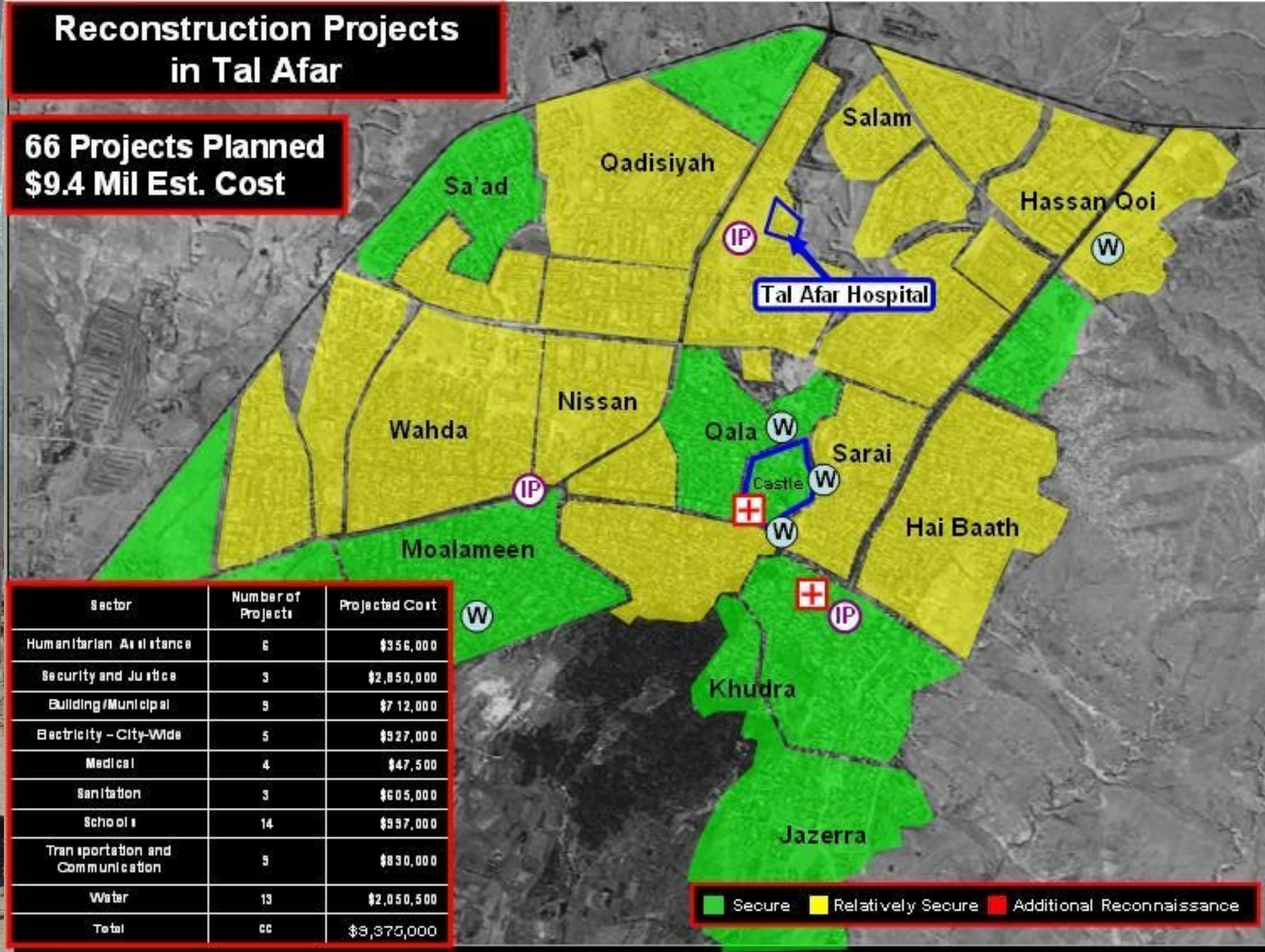


Col. H.R. McMaster



# Reconstruction Projects in Tal Afar

**66 Projects Planned  
\$9.4 Mil Est. Cost**







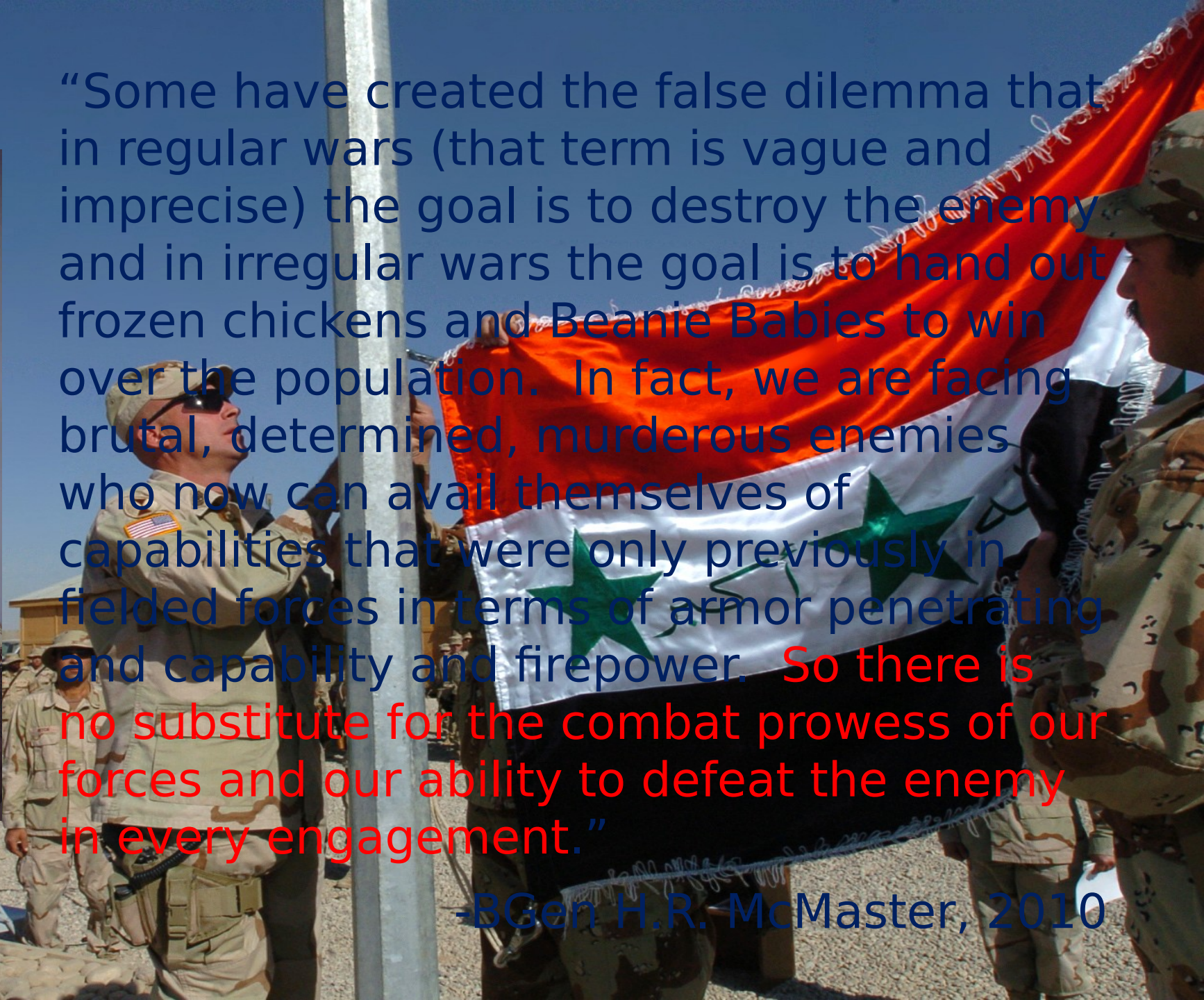
**U.S. and Iraqi soldiers on joint patrol,  
Tal Afar, September 11, 2005**





“Some have created the false dilemma that in regular wars (that term is vague and imprecise) the goal is to destroy the enemy and in irregular wars the goal is to hand out frozen chickens and Beanie Babies to win over the population. In fact, we are facing brutal, determined, murderous enemies who now can avail themselves of capabilities that were only previously in fielded forces in terms of armor penetrating and capability and firepower. **So there is no substitute for the combat prowess of our forces and our ability to defeat the enemy in every engagement.**”

-BG Gen H.R. McMaster, 2010







**3d Armored Cavalry Regiment M1A2  
Main Battle Tanks patrol Tal Afar**





Al Qaim





**Lt. Col. Julian D. Alford**



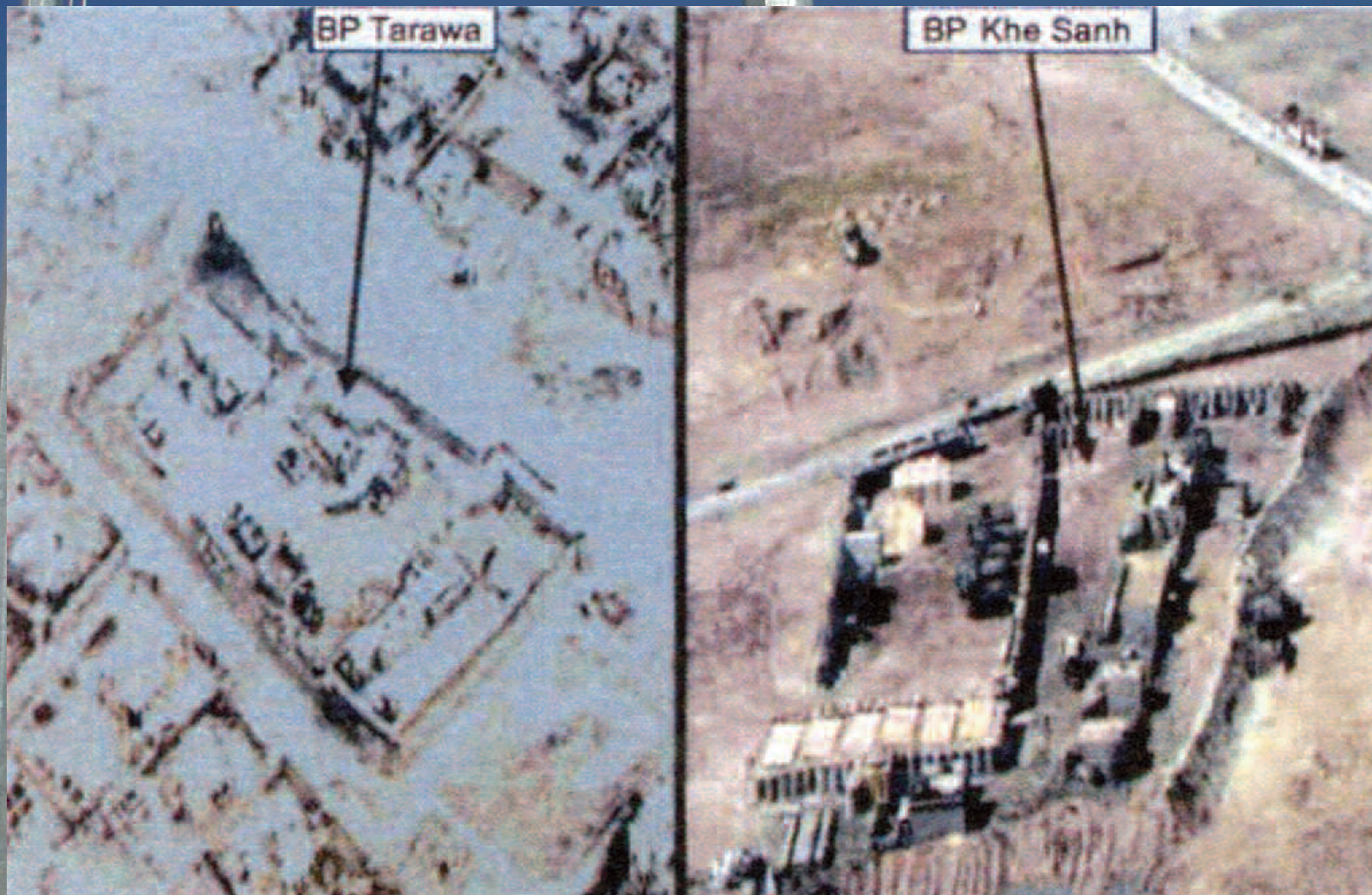


“It’s the people,  
stupid.”

-3d Battalion, 6th  
Marines  
After Action Briefing,  
[2006]







**Battle Positions in al-Qaim,  
2005**





SYRIA

IRAQ

Al-Qaim

UBAYDI

CAMP GANNON

HUSAYBAH



KARABILAH

SADAH

BP KHE SAHN



REIN

BP BELLEAU WOOD



Euphrates River



Al-Qaim

- MAJOR ROAD
- URBAN AREA
- COALITION HQ



CAMP AL QA'IM



SYRIA

IRAQ

Al-Qaim

CAMP GANNON

HUSAYBAH

BP HUE CITY

BP GUAM

BP GUADALCANAL

BP TARAUA

BP TINIAN

BP BEIRUT

BP IWO JIMA

KARABILAH

SADAH

BP CHOSIN

BP KHE SAHN

BP SAIPAN

BP TRIPOLI

BP CHAPULTEPEC

UBAYDI

BP BELLEAU WOOD

Euphrates River

12

12

12



Al-Qaim

- MAJOR ROAD
- URBAN AREA
- COALITION HQ

CAMP AL QA'IM





**Iraqi Army and U.S. Marines during  
Operation STEEL CURTAIN**





“At the beginning of 2006, the Albu Mahal tribe in al-Qaim, that was the first spark, between Albu Mahal and al-Qaeda.”

-Sheikh Alo Hatim Abd al-Razzaq  
Ali al-Sulayman al-Assafi







# Questions?

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